

Project Definition	Original Programme	17/18 Carry Forwards	Changes in Q1-Q4	2018/19 Revised Budget	Outturn	Variance	Slippage to 2019/20	(Over/underspend)	LBH	External /HRA	Reason for variance
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MOSAIC Implementation - Adults & Children's Services	-	-	-	-	36	36		36	36		Original implementation was delayed resulting in a delay in the delivery of the group work configuration. This increased charges associated with contracted resources that led to additional costs for implementation. This will be funded from an underspend in the Children's IT Development Budget.
Capital Strategic Reviews	-	-	-	-	6	6		6	6		Bedford Hse Reconfiguration
Integrated Health Model	-	85	-	85	-	- 85	-85	-	-		Budget no longer required. As a result, further digital purse and WLA options now being reconsidered. No capital funding exists for these potential alternative projects hence this is been slipped to 2019/20.
Project Infinity	100	370	-	470	101	- 369		- 369	- 369		Project Infinity ceased 15.04.19. Therefore no further spend on this project.
In-House Residential	100	100	- 40	160	54	- 106	- 106	-			£50,000 unallocated is earmarked for a project to enhance facilities for Wiseworks, pending approval of a business case, £1232 relates to works awaiting completion at Bedford House, with this sum required for completion. Budget required for works to replace the roof at Millmans. A tender process has been completed and a contractor identified. The budget is required to be carried forward in order to allow these works to be undertaken.
Sancroft Care Home	-	355	60	415	407	- 9		- 9	- 9		Underspend
Mentis Pilot	-	8	-	8	1	- 9		- 9	- 9		
Total Adults	200	918	20	1,138	604	- 535	- 191	- 344	- 344	-	
Healthy Pupil Capital Fund	-	-	174	174	39	- 135	- 135	-			Required to complete project - funding from grant for water fountain project,
Total Public Health	-	-	174	174	39	- 135	- 135	-	-		
School Amalgamation	-	420	- 218	203	20	- 183	- 183	-			2 schools amalgamated April 2019, two more due to amalgamate FY 2019-20

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Bulge Classes	150	252	-	402	-	- 402	- 402	-			Earmarked for in year bulge class work. Dependent on pupil numbers. Possibly required for secondary school place pressures Sept 19
Schools Capital Maintenance	1,350	2,488	306	4,144	1,887	- 2,257	- 2,257	-			Required to support resolution of SEP2. Delay in undertaking replacement of fire doors and glazing at Kenmore school due to issues at manufacturer; remaining budget required for identified works that would be best undertaken during the summer holidays.
Devolved Formula Non VA Schools	-	53	-	53	-	- 53	- 53	-			Ringfenced to schools
Secondary Expansions	3,650	4,348	-	7,998	15	- 7,983	- 7,983	-			Earmarked for secondary expansion likely required Sept 20/21
SEN Provision	2,520	2,796	-	5,316	244	- 5,072	- 5,072	-			Earmarked for SEN expansion as part of High Needs Strategy
Schools Expansion Programme - Phase 2	-	2,848	-	2,848	17	- 2,831	- 2,831	-			SEP2 final accounts not yet resolved. In a legal process
Schools Expansion Programme - Phase 3	-	3,627	-	3,627	2,370	- 1,257	- 1,257	- 1,257	- 1,257		The underspend is due to contractor provisions and contingencies for unforeseen risks which did not materialise
Pinner Wood Ground Stabilisation Works	-	-	298	298	298	-	-	-			
Childrens IT Development	-	684	-	684	196	- 487	-463	- 24	- 24		Budget required for continued development of MOSAIC to support Adults Service transformation programme & ensure tight financial grip across People services as well as refresh of tools for the trade hardware across People Services as majority of laptops etc do not support Windows 10
Total School and Children	7,670	17,517	387	25,573	5,048	- 20,525	- 19,244	- 1,282	- 1,282	-	
TOTAL PEOPLE	7,870	18,435	580	26,886	5,690	- 21,195	- 19,569	- 1,626	- 1,626	-	
Environment											
Carbon Reduction Programme	100	-	- 20	80	33	- 47	-	- 47	- 47		The capital budgets was under spend.
Carbon Reduction - Schools	-	-	-	-	-	-	-	-			

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Car Parks Infrastructure	15	-	-	15	15	-	-	-			
City Farm/Pinner Park Farm	-	89	-	89	48	- 41	- 41	-			Multiple year project, with scheme due to be completed April 2019. Carry forward required to allow for completion of scheme
Corporate Accommodation Maintenance	155	-	-	155	179	24	24	-			Negative carry forward
Harrow On Hill Station	3,000	-	- 3,000	-	-	-	-	-			
High Priority Plan Maintenance Corporate Property	600	- 27	-	573	538	- 35	-	- 35	- 35		The capital budgets for building related planned maintenance were underspend.
Highway Drainage Improvements & Flood Defence Infrastructure	500	-	-	500	500	0		0	0		
Highway Improvement Programme	7,100	- 121	809	7,788	7,796	8		8	8		
Parking Management Programme	300	- 17	-	283	280	- 2		- 2	- 2		
Waste and Recycling	150	-	-	150	150	0		0	0		
Section 106 Schemes for Highways	-	-	71	71	20	- 50	- 50	-			Developer contributions - works funded from section 106 agreements. Unused funds due to developer works in College road / William Carey Way overrunning in 2018/19 and preventing Council works from proceeding, works to be organised in 2019/20. Legal agreement only allows funds to be used for the stated purpose associated with the planning permission.
Street Lighting Improvement Programme	1,500	50	-	1,550	1,549	- 1		- 1	- 1		
TfL Principal Roads	-	-	-	-	11	11		11		11	This is the residual cost from 17/18 LIP incurred in 18/19, for which the full expenditure was met by TfL grant and financial claims made during 18/19. As no matching budget is added in SAP, it looks as if this was an overspend. However this is not the case.
TfL Transport Capital	1,000	-	384	1,384	1,336	- 48		- 48		- 48	A notional budget allocation was originally included in the capital programme based on TfL notification of the indicative funding allocation for 18/19. This is often adjusted throughout the year as further funding approvals are provided by TfL. The £48k represents an unallocated capital budget in the programme in 18/19 as this is the amount over and above the 18/19 actual funding from TfL, and therefore it is not a real underspend.

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Trade Waste	100	- 23	-	77	64	- 13	- 13	-			Carry forward relates to outstanding delivery of stock from supplier. PO already raised during 18/19, however delivery did not take place by March. Therefore the budget carry forward is required to fulfill the existing commitments. The increase in customer base following successful marketing effort means that there is a demand for the service and the need to ensure sufficient availability of trade waste bins for commercial customers and new developments. This will be met from the 19/20 capital allocation.
Harrow Green Grid	150	12	-	162	120	- 42	- 42	-			The outstanding work relates to new tar spray and chip footpath, Coxwell gravel path and reinforced grass hexopath. Work was originally commissioned to Highway contractor, Kier, but was not completed before its contract ended Mar 19.
CCTV cameras and equipment at the depot	150	-	-	150	142	- 8	0	- 8	- 8		Underspend. No outstanding commitments against 18/19 budget
CCTV Infrastructure	800	-	-	800	247	- 553	- 553	-			Multiple year project, with procurement process underway for appointment of suitable contractor. Carry forward is required to allow for completion of the scheme to upgrade CCTV borough wide
Parks Infrastructure	506	-	-	506	700	194	194	-			This is a negative carry forward, therefore shown as negative slippage.
Parks Litter Bins	49	-	-	49	49	0		0	0		
Green Gym	38	-	-	38	46	8		8	8		
Parks Playground Improvement	-	-	545	545	219	- 326	- 326	-			Procurement process concluded and contract signed in March. Budget required to be carry forward to allow for the full implementation of playground improvements as set out in the approved Business Case; failure to do so will result in an inability to complete planned works and result in the loss of play facilities across the borough

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Sec 106 Banister Sport Pitch	904	18	-	922	76	- 846	- 846	-			Multiple year projects. Currently awaiting outcome from Football Foundation funding application to provide the match funding for the installation of 3G pitch and pavillion works.
Harrow Arts Centre - Roof repairs	-	281	-	281	296	14		14	14		Scheme overspend
HAC / Harrow Museum - IT reconnection		29	-	29	23	- 6	- 6				This is the final amount due upon project completion. As there is still outstanding work to be completed by Sopra Steria, this sum needs to be carried forward to pay for the final invoice.
Central Library Refit/Refurb	800	44	- 650	194	141	- 54	- 54	-			Multiple year projects with physical works on the fit out expected during 19/20.
Libraries and Leisure Capital Infrastructure	460	99	40	599	526	- 72	- 72	-	-		Delays in completing priority health and safety works at Kenton Library as listed building consent required. Also at Kenton Library, there is a delay in installing new front door as part of the refurbishment due to issues sourcing the required materials to meet listed building requirements. The new door is required to complete the refurbishment of the library and for building compliance reasons.
Total Culture	2,164	472	- 610	2,026	1,062	- 964	- 978	14	14	-	
Housing											
Disabled Facilities Grants	2,030	-	452	2,482	2,330	- 151	- 151	-			Required to complete backlog of adaptations. If carry fwd not approved applications from private residents which have been previously deferred will be further delayed resulting in potential breach of Council's statutory obligations.

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Empty Property Grant	933	158	-	1,091	101	- 990	- 85	- 905	- 905		Grants for private landlords in exchange for nomination rights to reduce homelessness pressure. Budget holder estimates 31 cases can complete in 2019-20 costing £367k (ave £11.8k grant per landlord); £187k approved base budget therefore carry fwd requested £85k, partly funded from external grants, with balance being funded from FHSG held separately, subject to criteria being met. £746k earmarked for CPO now not proceeding. <i>Phased release of budget in 2019-20 subject to satisfactory financial modelling.</i>
Improvement grant	52	-	-	52	-	- 52	0	- 52	- 52		Discretionary grants not required
Housing Property Purchase - 100 Homes	-	63	-	63	42	- 21	- 21	-			Carry fwd request comprises : £716k not spent on Kitchens & Bathrooms to fund mandatory replacement IT system for Housing Services and set up a client contingency for the HRA New Build programme, £923k to year procurement for compliance works (Cabinet approved), balance is mainly for fire door safety compliance. Remaining underspend due to lower than expected works costs. If carry fwd not approved, no funding available for replacement Housing IT system and H&S works will not be carried out
Housing Property Purchase - 50 Homes	6,000	9,000	-	15,000	-	- 15,000	-15000	-			The budget approved for spend 2019-20 at 21st Feb Cabinet; funded 30% from retained right to buy receipts, balance funded from General Fund borrowing. Properties will initially be used for homeless to alleviate General Fund revenue pressures. if carry forward is not approved, capacity for mitigation of homelessness will be depleted. <i>Phased release of budget in 2019-20 subject to satisfactory financial modelling.</i>
Total Housing	9,015	9,221	452	18,688	2,473	- 16,215	- 15,258	- 957	- 957	-	
Neighbourhood CIL Schemes	800	-	- 139	661	-	- 661	- 661	-			Notional NCIL allocated to capital programme. Unallocated sum to be carried forward to 19/20
Mobile Technology in Community Learning	20	30	-	50	-	- 50	- 50	-			The project is funded from the GLA and Adults Education budget (external funding). The service is in discussion with the GLA to utilise the funding for a virtual learning centre, however this is subject to final agreement. Therefore the budget needs to be carried forward to 19/20.

2018/19 Capital Outturn

Appendix 6

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Lyon Rd Pop Restaurant & Square	84	-	-	84	71	- 13	- 13	-			This is a 3-year projects over the period from 18/19 to 20/21, and is funded from GLA (Good Growth Fund), BCIL and S106 funding.
Trinity Square	-	691	299	990	689	- 301	- 299	- 2		- 2	Slippage needed to complete project in 2019/20
Haslam House Redevelopment	-	-	2,422	2,422	47	- 2,374	- 837	- 1,538	- 1,538		Haslam House was due to start on site sept 2018, following an un-successful tender process where the quality threshold was not met by any bidder, a direct award is now being pursued resulting in a slippage of scheme . Completion of scheme is now expected in June 2020.Carry forward required to complete scheme.
Waxwell Lane	-	-	6,207	6,207	254	- 5,953	- 391	- 5,562	- 5,562		Current project delay due to frameworks not providing sufficient contractors for tender, thus not providing good VFM.Tender delayed as a result, going out to market , combining demolition and construction stages to produce more attractive package to the market.Awaiting tender returns-scheme slipped.It is proposed that contract award of this scheme will take place in Aug/Sep 2019 with an estimated completion on site of March 2021. Carry forward required to complete scheme.
Vaughan Road	-	-	8,460	8,460	-	- 8,460	-	- 8,460	- 8,460		Scheme on hold-alternative development proposals for this site still under review.
Roxeth Library	-	-	1,306	1,306	-	- 1,306	-	- 1,306	- 1,306		Scheme not being taken forward, budget no longer required.
Poets Corner	-	-	16,329	16,329	190	- 16,138	- 235	- 15,904	- 15,904		Change in direction of travel still being concluded-slippage
Byron Quarter	-	-	5,943	5,943	67	- 5,876	-	- 5,876	- 5,876		Direction of travel being reviewed -variance treated as underspend until review completed.
Gayton Rd	-	-	4,023	4,023	1,291	- 2,732	- 2,732	-	-		All treated as slippage-affordable units completed ,PRS to complete early 2019/20-Commercial unit strategy being worked up
New Civic	-	-	26,414	26,414	590	- 25,824	- 5,365	- 20,459	- 20,459		Direction of travel still being concluded, hence slippage
Greenhill Way	-	-	121	121	-	- 121	-	- 121	- 121		Scheme not being taken forward, budget no longer required.
Other Regeneration	-	-	194	194	- 52	- 246	- 194	- 52	- 52		Legacy cost been allocated to the right projects

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Regeneration Programme	70,996	422	- 71,418	-	86	- 86		- 86	- 86		Legacy cost been allocated to the right projects
TOTAL Regeneration	71,900	1,143	160	73,203	3,062	- 70,140	- 10,776	- 59,364	- 59,363	- 2	
Total Community	113,722	13,714	21,724	149,159	35,198	- 113,962	- 53,541	- 60,420	- 60,382	- 38	
Capital cost of transition and transformation of ICT service	38	443	416	897	515	- 381	- 381	-			Committed expenditure is for T12 Projects Milestones 9 and 10 of Middleware Replacement Project - yet to be completed
ICT Infrastructure & Corporate Applications	-	75	-	75	-	- 75	- 75	-			Committed expenditure for SD200182588 - Policy Compliance Software and Implementation, yet to be completed
IT Corporate System Refresh	-	164	-	164	164	-	-	-			
Ongoing refresh & enhancement of ICT	3,000	3,589	- 1,895	4,694	1,087	- 3,607	- 3,607	-			Majority of the slippage £3.1m relates to committed expenditure for the Windows 10 / Office 365 project that is needed to upgrade the current IT system, the remainder will cover projects that were not complete in the FY 2018/19 and funds to be used for the unexpected refresh activity identified by Sopra Steria
Devolved Applications refresh	700	1,382	1,478	3,561	1,246	- 2,315	- 2,315	-			Projects under the Devolved Applications refresh program result in system enhancements or the refresh of key business solutions. Funds are being carried forward to cover future upgrades in 2019/20 of customer portal £1.8m (digital account replacement project) and complete around 10 existing projects in progress.
SAP: Financial Leger/Systems Control Imp	-	585	-	585	14	- 572	- 572	-			Projects not complete and PO rolled over into 2019/20, funding required for ERP replacement
Waste Collector	-	66	-	66	41	- 25	- 25	-			Budget is needed in 2019/20.
ABAVUS	-	-	1,542	1,542	442	- 1,099	- 1,099	-			The project is on-going and is expected to be completed in 2019/20 (by end of July 2019), so the budget needs to be carried forward to pay Sopra Steria and other suppliers.
LAA Performance Reward Grant	-	86	-	86	-	- 86	- 86	-			Partly used for for notice boards
Other Schemes (Council wide)	-	3,770	- 1,840	1,930	-	- 1,930	- 1,930	-			Retained for Schools

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IER Grant	-	-	18	18	18	- 0		- 0			
FM Minor Work	-	66	72	138	82	- 56	-	- 56	- 56		Budget not require
Property Investment	-	4,425	1,900	6,325	6,194	- 131	- 131	-			to cover legal and professional cost and retain for Kings House.
HR Shared Service	-	100	-	100	-	- 100	- 100	-			Project started and part of the funding is committed , the remainder will be necessary to use whn HR service returns in house
TOTAL RESOURCES	3,738	14,751	1,691	20,181	9,802	- 10,378	- 10,322	- 56	- 56	-	
TOTAL GENERAL FUND	125,330	46,900	23,995	196,225	50,691	- 145,535	- 83,432	- 62,103	- 62,064	- 38	
Corporate											
Council Wide Capital Budget								1,000.00	1000		Budget set aside for Council wide projects in 2019/20
Total after General Fund Adjustment	125,330	46,900	23,995	196,225	50,691	- 145,535	- 83,432	- 61,103	- 61,064	- 38	
Housing Programme	2,739	2,793	2,591	8,123	4,234	-3,889	-3,450	-439	-439		Underspend due to economies achieved in windows & doors and enveloping programmes. Carry forward required for statutory health & safety works, mandatory upgrade of Housing IT system and client contingency for Home-4-Harrow programme.
Grange Farm Redevelopment	0	5,400	1,288	6,688	574	-6,114	-6,114	0			Funding already approved by Cabinet in Feb 2019 for delivery of Grange Farm regeneration Phase 1. Scheme would not proceed without the carry forward and this would force significant decapitalisation in the HRA with significant negative impact on revenue position as well as serious reputational damage alongside additional costs to repair and maintain homes due for demolition.
Affordable Housing - Infill Phase 1	0	4,309	- 1,354	2,955	2,284	-671	-620	-51	-51		Carry forward required to complete remaining properties as part of phase 1 of new build programme, remainder not required.

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Affordable Housing - Infill Phase 2	0	6,099	- 2,525	3,574	0	-3,574		-3,574	-3,574		Underspend relates to phase 2 which has not started in 2018-19; separate budget provision in 2019-20 therefore no carry fwd required. If carry fwd not approved remaining properties will not be completed resulting in decapitalisation and loss of rental income.
TOTAL HRA	2,739	18,600	- 0	21,339	7,092	- 14,247	- 10,184	- 4,063	- 4,063	-	
Total General Fund and HRA	128,069	65,500	23,995	217,565	57,783	- 159,782	- 93,616	- 65,166	- 65,128	- 38	-